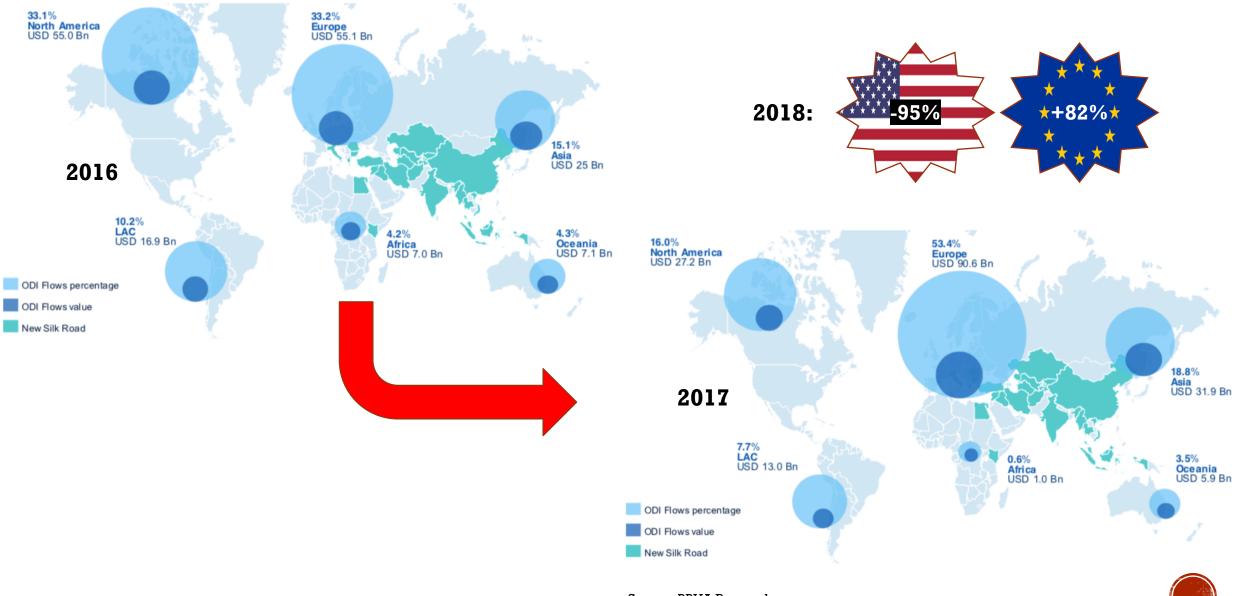


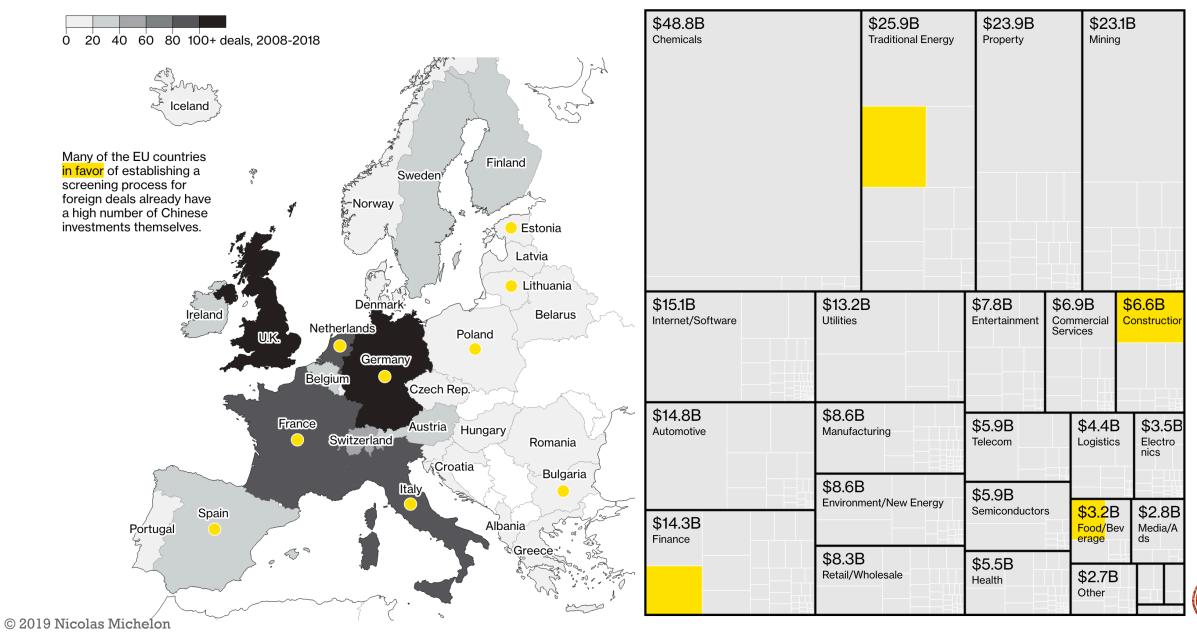
The European response to China's attempt at purchasing strategic assets

Presented by Nicolas MICHELON, Asia Intelligence Advisory at the Japan Society of Competitive Intelligence, Tokyo on January 18, 2019

THE US-CHINA TRADE WAR IS RESHAPPING CHINA'S ODI TRENDS



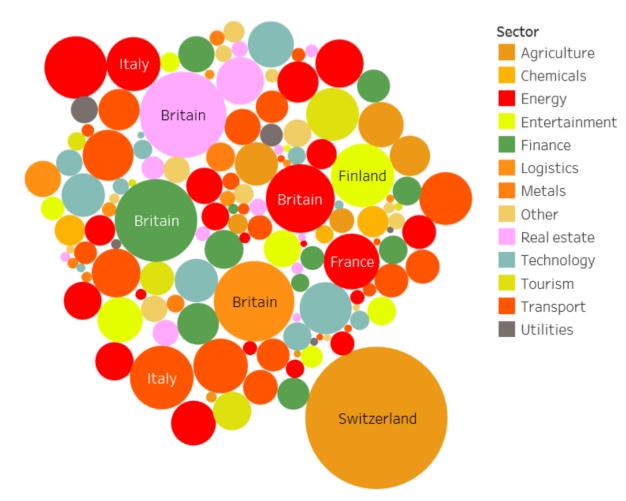
CHINA ODI BY COUNTRY & BY SECTOR



Source: Bloomberg

PREFERED ENTRY POINTS FOR CHINESE ODI IN EUROPE

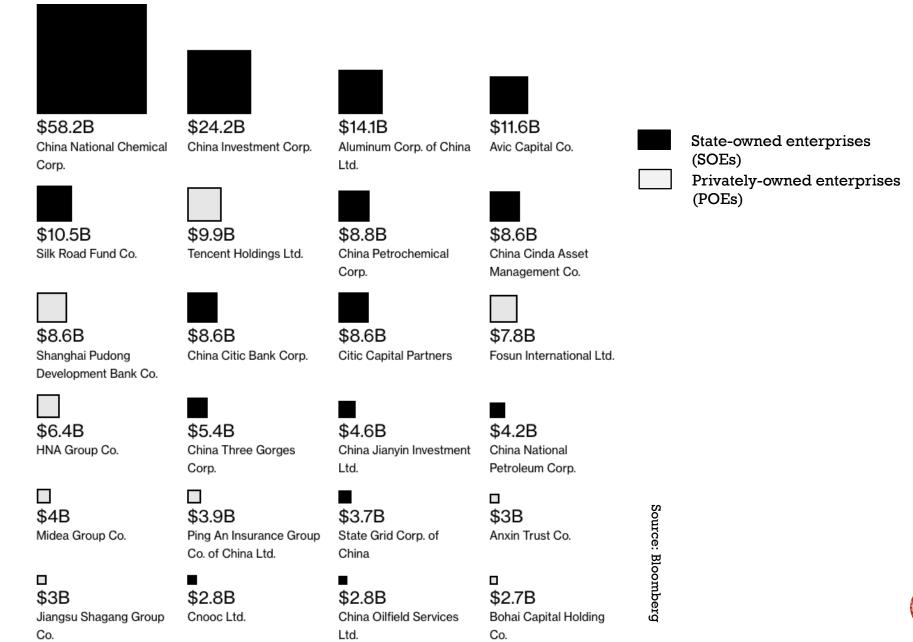
- UK: finance, real estate, energy & chemicals
- Germany: no sector preference, investments highly fragmented
- France: transports & agriculture
- Italy: transports & energy



Source: American Enterprise Institute, The Heritage Foundation

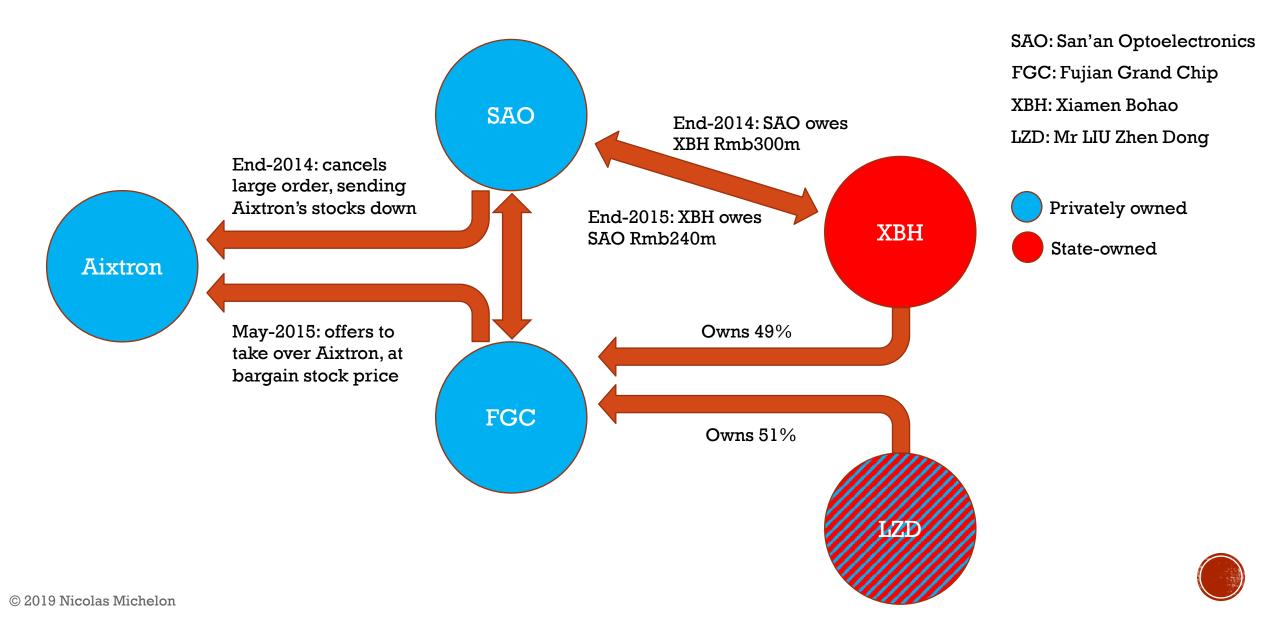


STATE-OWNED ENTERPRISES LEAD THE WAY FOR CHINESE ODI IN EUROPE



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PRIVATE BUYERS CAN IN FACT BE STATE-BACKED: THE CASE OF AIXTRON



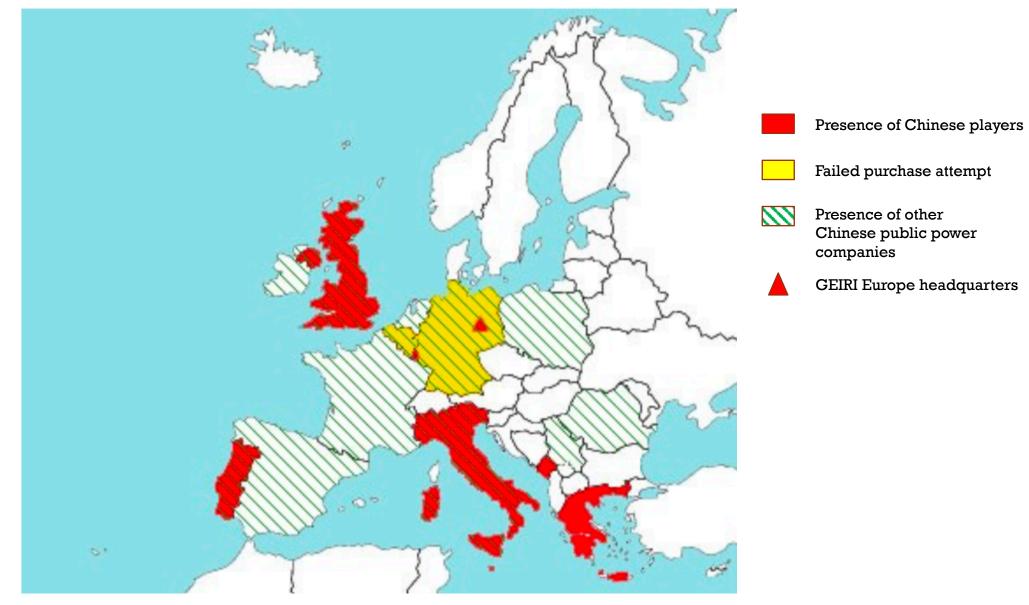
THE CASE OF UTILITIES

Date	Target company	Country	Buyer	Amount
2012	REN	Portugal	State Grid Corp.	25%
2014	CDP RETI	Italy	State Grid Corp.	35%
	ENEL	Italy	SAFE	3%
	EneMalta	Malta	China Power Investment	33%
2016	National Grid	UK	CIC	11%
	Public Power Corp.	UK	State Grid Corp.	24%
2017	Copelouzos	Greece	State Energy Investment	75%
	EDP	Portugal	Three Gorges Corp.	100%
2018	Encevo	Luxembourg	China Southern Grid	24,9%

Source: American Enterprise Institute, The Heritage Foundation



THE CASE OF UTILITIES



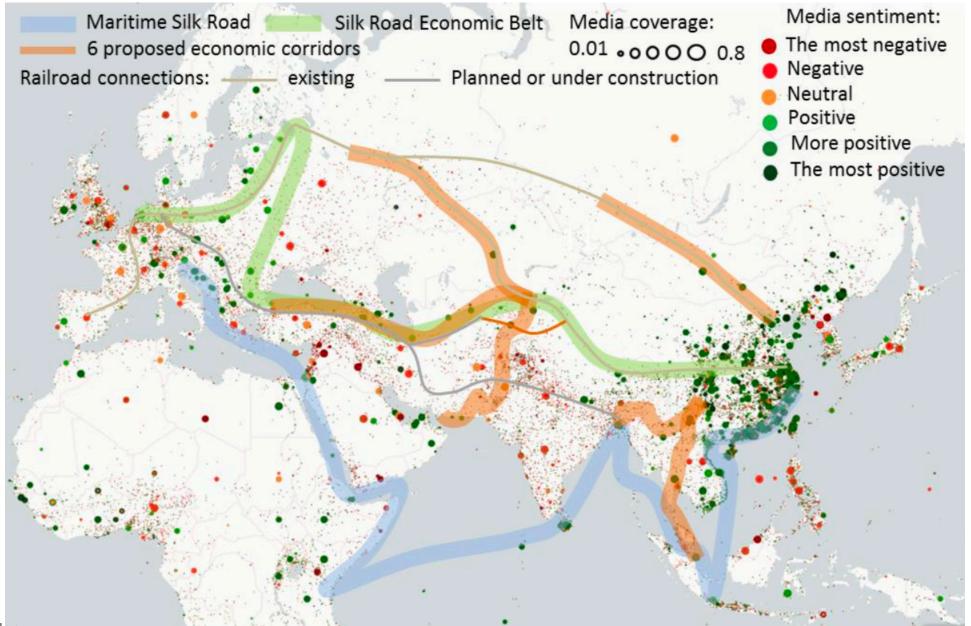
© 2019 Nicolas Michelon Source: Nicolas Mazzucchi, Fondation pour la Recherche Stratégique (FRS)

THE CASE OF TELCOS: HUAWEI & 5G DEVELOPMENT

Country	Measures towards Huawei
EU-level	EC says Europe should be « worried », but asks for proof of Huawei risk
UK	 Regular audit by GCHQ of Huawei's code for possible backdoors British Telecom phasing out Huawei hardware for core network
Germany	 Gov. asks US for proof of Huawei risk Deutsche Telecom (DT), Telefonica Deutschland & Vodafone initially excluded banning Huawei from 5G development, DT now hints at possible ban
France	 Gov. calls for « prudence » in future procurements Orange blocks Huawei hardware for 5G network, but CEO calls anti-Huawei campaign a « witch -hunt »
Belgium	Center for Cybersecurity advises PM on Huawei risk
Czech Rep.	Gov. bans Huawei & ZTE hardware from all public procurement
Poland	 Police arrests Huawei sales manager for spying Gov. calls for coordinated response by EU & NATO



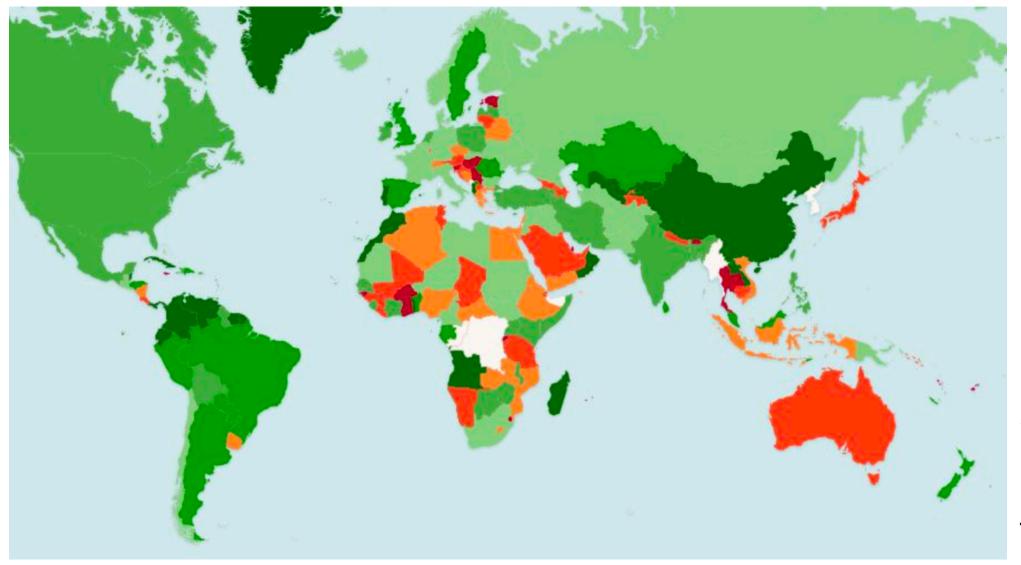
THE CASE OF THE « BELT & ROAD INITIATIVE »



Source: BBVA Research, The GDELT Project

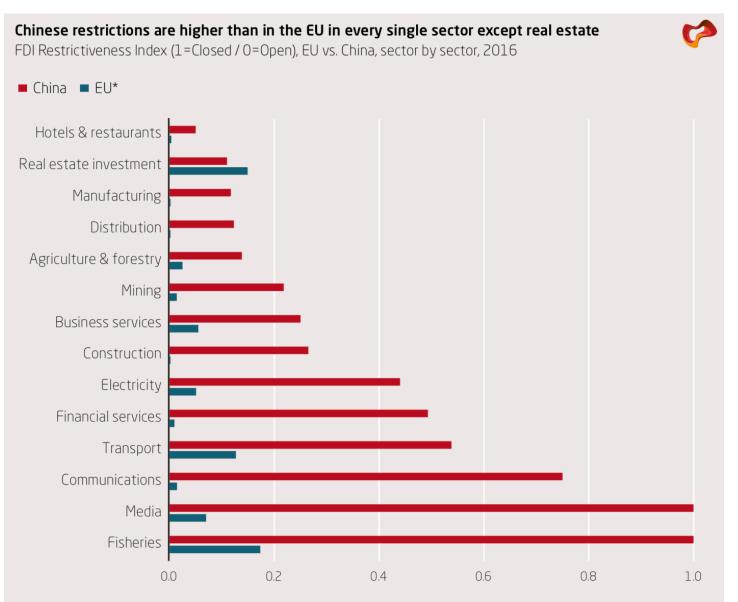
THE CASE OF THE « BELT & ROAD INITIATIVE »

Changes in media sentiment towards BRI, between 2015 & 2017



Source: BBVA Research, The GDELT Project

EUROPE CALLING FOR RECIPROCITY



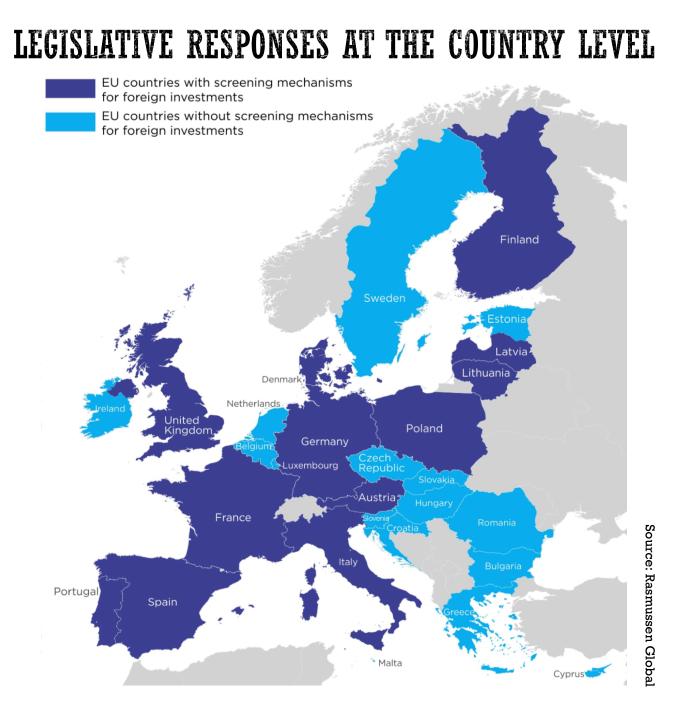


EUROPE CALLING FOR RECIPROCITY

Date	EU target	Sector	Chinese buyer	If the tables were turned
Oct 2015	Tank & Rast	Infrastructure	CIC	Legally possible, but unlikely
Dec 2015	NXP Semicon. (1)	Semiconductors	Jianguang AM	Legally possible, but unlikely
Jan 2016	Avolon	Aircraft leasing	HNA	Legally possible, but unlikely
Apr 2016	KraussMaffei	Indus. Machinery	ChemChina	Legally possible, but unlikely
Aug 2016	KUKA	Indus. Machinery	Midea	Legally possible, but unlikely
Nov 2016	Odeon/UCI Cinemas	Media / Entertain.	Wanda	Foreign majority ownership restricted
Dec 2016	Supercell	Software	Tencent	Foreign ownership prohibited
	Global Switch	IT services	Consortium	Foreign ownership prohibited
Feb 2017	NXP Semicon. (2)	Semiconductors	Jianguang AM	Legally possible, but unlikely
Mar 2017	UK National Grid	Utilities	CIC	Legally possible, but unlikely

Source: Rhodium Group, Mercator Institute for China Studies (MERICS)







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LEGISLATIVE RESPONSES AT THE COUNTRY & EU LEVELS

Country	Presence of an FDI scrutiny procedure	Prohibition/ Restriction of FDI in selected sectors	Scope of FDI Reviews	Scrutiny Procedure	Turnover threshold	Share/ ownership threshold	Plans to Strengthen Scrutiny Procedure	
EU proposal	Authorises (not requires) MS to have one/ EC can screen projects of EU interest	No	Security and Public order	Case-by-case	No	No	Draft regulation in EP	
Canada	Yes	No	Defence & security, "cultural industries," financial sector, aviation, mining, telecomm., fishing, energy, real-estate	Case-by-case	\$5m (non-WTO) \$300m (WTO)	No	N/A	
France	Yes	No	Public order and security, defence, energy, water supply, transport, communications, public health protection	Automatic	No	33.33 %	N/A	Scre
Germany	Yes	No	Defence, critical infrastructure, telecomm., IT, transport	Case-by-case	Sector-specific	25 %	Strengthened legislation already as of July 2017.	ening
UK	Yes	Yes	Defence and security, electricity, communications, broadcasting and newspapers, financial-sector, dual- use and advanced-tech	Case-by-case (proposed to Automatic for certain sectors)	£ 70 million (proposed £ 1 million for defence, dual-use and advanced tech)	25 %	ongoing	Screening Mechanism
Italy	Yes	Yes	Defence & security, energy, transp., communications, shipping, financial services, research, public service, tourism, agro-food, cult. assets	Case-by-case	Sector-specific	Sector- specific	N/A	SIM
Japan	Yes	No	Def., nuclear, dual-use, energy, telecom, transp., pharma., agriculture, forestry, aerospace, petroleum, leather manufacturing	Automatic	¥ 5 billion	10 %	Strengthened legislation already as of Oct 2017.	
US	Yes	No	No specific sectors. Broad mandate, including various joint-vent. & tech. transfer, intellect. prop.	Case-by-case	No	10%	ongoing	Strict

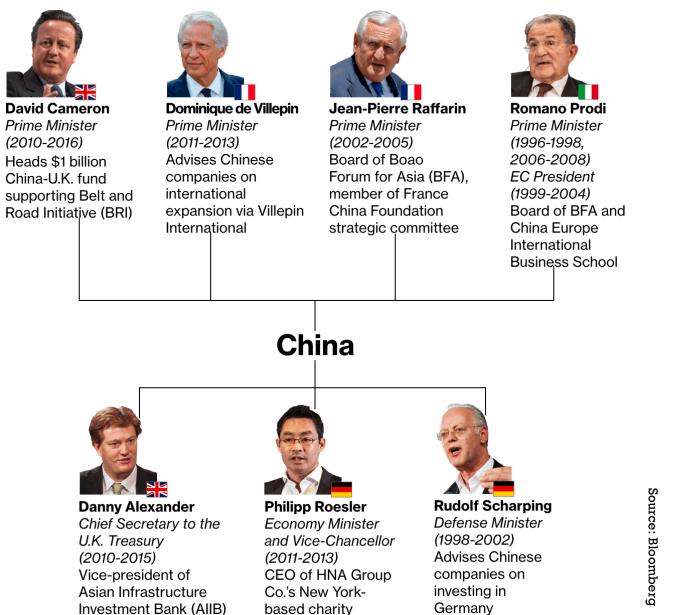
Source: Rasmussen Global

RECENT CHINA DEALS BLOCKED OR ABORTED

Date	Target company	Country	Sector	Initial Chinese buyer	Eventual buyer
Mar 2011	Sodiaal	France	Agriculture	Bright Foods	General Mills
Oct 2016	Aixtron	Germany	Technology	Fujian Grand Chip	Restructuring
Oct 2016	Eandis	Belgium	Utilities	State Grid Corp. of China	Consolidated
Jul 2018	Leifeld Metal Spinning AG	Germany	Machinery	Yantai Taihai Group	Public listing
Jul 2018	50Hertz Transmission GmbH	Germany	Utilities	State Grid Corp. of China	KfW

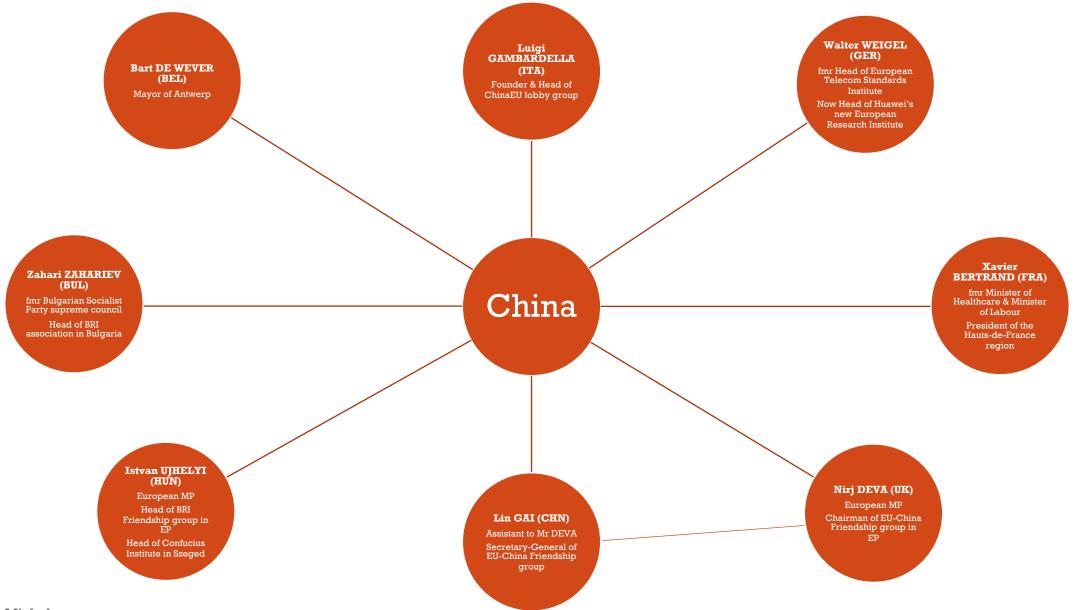


WHERE THE EU POLITICAL ELITE STANDS...



David Cameron Prime Minister (2010-2016) Heads \$1 billion China-U.K. fund

WHERE THE EU POLITICAL ELITE STANDS...



EUROPE BETWEEN A ROCK AND A HARD PLACE...

